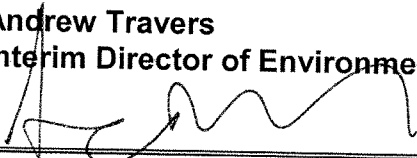


**Overview and Scrutiny Committee****On 28 November 2006**

<b>Report title:</b>	<b>Budget scrutiny - Pre business plan review documents for Environment and Conservation Portfolio</b>	
<b>Report of:</b>	<b>The Interim Director of Environment and Acting Director of Finance</b>	
<b>Wards affected:</b>	<b>All</b>	
<b>1. Purpose</b>		
1.1	To update Members on the financial planning process and to consider the pre business plan reviews for the following business units:	
	<ul style="list-style-type: none"><li>• Streetscene Business Unit</li><li>• Recreation Business Unit</li></ul>	
<b>2. Recommendations</b>		
2.1	To note the latest financial planning position as set out in the report.	
2.2	To consider and make recommendations to the Executive on the pre-business plan review documents, in particular the new savings and investment proposals. The recommendations of the Overview and Scrutiny Committee will be considered by the Executive in agreeing the Council's final budget for 2007/08.	
<b>Report authorised by:</b>	<b>Andrew Travers</b> Interim Director of Environment 	<b>Gerald Almeroth</b> Acting Director of Finance
<b>Contact officer:</b>	<b>Ajit Sohi</b>	<b>Kevin Bartle</b>
<b>Telephone:</b>	<b>020 8489 4503</b>	<b>020 8489 3743</b>

### **3. Executive summary**

3.1 The report provides an update on the financial planning process and pre-business planning documentation for scrutiny.

### **4. Reasons for any change in policy or for new policy development**

4.1 None

### **5. Access to information: Local Government (Access to Information) Act 1985**

5.1 The following background papers were used in the preparation of this report:

- Report of the Acting Director of Finance to the Executive 4 July 2006 – Financial planning 2007/8 to 2010/11
- Report of the Acting Director of Finance to the Overview & Scrutiny Committee 24 July 2005 – Budget Scrutiny
- Report of the Acting Director of Finance to the Executive 31 October – Financial planning 2007/8 to 2010/11 (including the detailed PBPR documents)

**For access to the background papers or any further information please contact Kevin Bartle on 020 8489 3743.**

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## **6 Background**

6.1 The Executive on 4 July 2006 considered a comprehensive report on financial strategy for the period 2007/08 to 2010/11 and agreed a business planning and budget-setting process. At that time the budget showed a significant gap for the years 2007/08 and 2010/11, with an overall gap of £13.6m over the full four year planning period. This assumes the achievement of pre-agreed savings proposals of £8.2m. The assumed council tax in the projection is an increase of 2.5% in each of the four years and a known grant settlement figure of 2.7% in 2007/08. Attached at appendix 1 is the budget trail as reported to Executive in July which sets out the overall position.

6.2 A further report was considered by the Executive on 31 October 2006 to release the pre-business plan reviews for scrutiny and a number of national and local updates were considered.

6.3 As part of the pre-business planning review process, targets were set for individual business units to identify potential savings opportunities. The targets took account of the level of savings already identified in current financial plans and previous years. These savings targets were aligned to the governments Gershon efficiency targets of 2.5% per annum. Ring-fenced

funded services were separately identified within this process. The savings proposals will be required to fund the budget gap identified above and any additional investments that are agreed as part of this budget setting process. The final budget proposals will depend on the level of formula grant received from government, which will be announced in early December.

## **7 Pre business plan reviews**

7.1 Members will recall that the purpose of the pre-business review process is to:

- ensure that the financial planning process is clearly linked with, and reflects, the full strategic agenda of the Council;
- ensure that all budget options support the achievement of community strategy objectives;
- ensure that proposals are considered in conjunction with the impact on service performance;
- ensure that budget options enhance the achievement of value for money;
- review the impact of previous years investment proposals;
- identify efficiency savings, both cashable and 'non-cashable', and investment opportunities both within and between business units;
- support consultation activity with key stakeholders;
- support the budget scrutiny process;
- gather information to support a number of planning processes.

7.2 The reviews have been prepared in conjunction with Executive Members and are released for scrutiny.

7.3 To assist members in the scrutiny process we have attached to this report in appendix 2 extracts of the PBPRs relevant to these portfolio's by business unit in respect of new proposals:

- Pre agreed cashable efficiency savings (PBPR section 5.3)
- New proposed cashable efficiency savings (PBPR section 13)
- New revenue investment proposals (PBPR section 12);
- New capital investment proposals (PBPR section 11);
- Non General Fund proposals (if appropriate).

Members have also been provided with a list of the investments agreed in previous years' budgets for information (PBPR Section 5.5). Although these investments have been agreed and accounted for, it may be that, given the challenging forecast financial position, members would like to revisit them.

7.4 Members are asked to consider these proposals in relation to 7.1 above.

7.5 Appendix 3 provides an overview of the 2006/07 budget by business unit across the Council and summarises the proposals over the four year planning period to give members a view of the overall scale of the proposals.

7.6 The following sections in the report summarises the key service issues and objectives for Environment directorate by business unit over the planning period.

## 8. STREETSCENE

### 8.1 Key Issues/Investment/Savings

The Streetscene Pre-business plan has focussed on the key areas to maintain current services and to align with the agenda as outlined in the Labour Manifesto. In addition issues relating to health and safety, for both staff and residents have been incorporated into the plan.

### 8.2 Issues and pressures by Service Area

### 8.3 Highways

There are four main issues facing the Highways services.

Firstly the ability to maintain and improve on the condition of the Council's Highways Network, this is currently in line with the London 2<sup>nd</sup> Quartile performance. Further Capital investment for the next 3 years is required to deliver the required improvements.

Performance in regards to reducing number of people killed or seriously injured in the borough has improved. However in order to maintain this and meet the commitment in the Labour Manifesto continued investment is required in both engineering solutions and education.

In order to ensure that the key requirement under the Traffic Management Act, the expeditious movement of vehicles within the Borough is met, investment is required in IT systems that will enable the Network management Team to execute their duties and provide the critical performance data. Failure to comply with the act will lead to the intervention by the Secretary of State, which not only is a 'killer' KPI but could incur severe financial penalties.

Finally to ensure that the Council meets the Labour Manifesto commitment to replace all the old light columns in the Borough with new stock by 2009/10 the existing funding programme will need to be brought forward.

	Capital	Revenue
Highways Asset Management Plan	£3.75m	
Road Safety	£200k	
Traffic Management Act plus other service IT	£450k	£167k
Street lighting	£3m	

## 8.4 Waste Management

There are three main issues for Waste Management.

To improve the BV199 score from 41% to <25% over the next 3 years will require the Integrated Waste Management Contract to be modified meet the new BV199 cleansing standards and the Labour Manifesto commitment.

The free White Goods Collection service is currently funded externally through the Performance Reward Grant which will end in 2007/08. Without replacement funding this free service will cease. However, a charge for this service could be made, although this is likely to impact on increased levels of dumping. This service collects materials which are either reused or recycled..

To achieve a recycle rate of 25% of household waste by 2009/10 in line with the commitment in the Labour Manifesto and to further meet the Council's commitment to recycle >30% from 2010/11 will require a considerable expansion of the existing services to increase the number of households, this includes the necessary infrastructure and bins.

	Capital	Revenue
Integrated waste management contract (BV199)		£486k
White Goods Collection		£150k (from 08/09)
Extend Recycling Services	£2.095m over 3 years	£525k
Recycling on Estates	£350k (from 08/09)	£295k
Wheeled bins for recycling	£2m (08/09)	

## 8.5 Parking

In order to continue to provide funding for Highways Schemes which will improve road safety and will ensure the expeditious movement of vehicles within the Borough, a reinvestment programme requires an additional £1.5m of income between 2006/07 to 2009/10. In order to meet this it is proposed that the CCTV network is increased. In addition a review of parking charges is required.

In addition there are significant risks which are likely to affect the parking investment programme over the next four years these include, differential penalty charge notices based on the seriousness of the infringement and changes to guidance on how the clamping and removal service is operated.

Another major concern is the condition of Bury Road car park. This town centre council asset requires complete refurbishment to ensure that it meets the health and safety standards and the requirements of the DDA. The service has specifically identified structural issues that need addressing and lift refurbishment.

	Capital	Revenue
Increase CCTV operations	£500k	
Refurbishment of Bury Road car park	£450K	

## 8.6 Savings proposals

The following highlights the proposed savings for Streetscene, the delivery of the Parking Plan proposals dependant upon the capital investment bid (£520k 2008/09), addressing the sick absence issues within parking (£30k in both 2007/08 and 2008/09) as per the recommendations in the parking efficiency review. It is anticipated that the new integrated contract for waste management and transport will deliver competitive and economy savings phased for 2010/11 (£500k).

## 9. Recreation Services

### 9.1 Key Issues

- Leisure Transfer option/ package/ preparation/ procurement
- Sustaining Parks and Open Spaces improvement programme.
- Voluntary Sector capacity and support, through redirecting subsidy. Principle agreed in Sports and Physical Activity Strategy and can have significant impact upon health and children and young people outcomes. Volunteering a key 2012 theme.
- Making our Parks and Open Spaces safer and reducing the fear of crime, emphasised nationally and locally through the "Parkforce" agenda/ campaign.
- Access to and development of school based sports and leisure facilities and activities.
- Compliance with changing environmental/ air quality standards [mercury emissions] and health and safety legislation/ guidance [memorials].
- Developing our commissioning focus, capacity and approach.
- Draft LAA stretch targets for Healthier Communities and Older People block, and Safer and Sustainable Communities block.

### 9.2 Cost Pressures

- Finsbury Park commercial events income target not realistic. Compensatory savings will impact upon sustaining open space improvement.
- Establishment costs in sports and leisure, where base budget assumes package of reductions.
- Delayed implementation of increases to allotment charges and reduction in transport/ vehicle charges.
- Potential further significant increases in gas, electricity and water charges.
- Tree related insurance linked risk management and maintenance programme costs.
- Mainstreaming of NRF funding of core activities – Open Space Hygiene and Green Outreach.
- HfH Value for Money Reviews and supplier choice, with reduced turnover and on costs implications.
- Project management and development officer costs are partly met by and dependent upon internal/ external capital funding [approx £100K]
- Assumed capital funding from LBH Big Lottery Play allocation of £800K – Chestnuts, Stationers, Priory + Markfield [£450K]

### 9.3 Investment Proposals

The proposed programme will deliver on measurable objectives, which are clearly linked to strategic aspirations:

- Community Strategy and 'quality of life' and 'Valued Open Space'.
- Better Haringey and the 'Greenest Borough'.
- Unitary Development Plan and 'the protection and improvement of open space provision'.
- Open Spaces Strategy and 'quality and well used parks and open spaces', and BV199 and 119 targets.
- Manifesto commitments to 'Green Flag recognition and Tree Stock'.
- Recreation Service Business Plan focus on 'raising standards through stakeholder involvement and sustainable investment', including the leverage of significant external funding.
- Delivery of Local Area Agreement targets for sport and recreation physical activity and open space renewal, including new CPA measures.

<b>Capital [2007/8 – 2009/10]</b>	<b>£000</b>	<b>Match</b>
Parks + Open Space Improvement	1,500	
Allotments Infrastructure	225	275
Chestnuts – Play Facilities	120	250
Markfield Rec Renewal	425	2,370
Belmont Rec Restoration	50	450
Tree Planting + Replacement	240	60
Finsbury Park Track + Gym [Prudential borrowing-Cost met from existing subsidy]	100	100
<b>Total</b>	<b>2,660</b>	<b>3,500</b>
<b>Grand Total</b>		<b>6,160</b>

<b>Revenue [2007/8]</b>	<b>£000</b>	<b>Match</b>
Parks + Open Spaces repairs + maintenance	100	
Leisure Transfer - support/ preparation	150	
IT+S upgrades/solutions	176	35
Core funding to Groundwork	70	70
Open Space security/staffing	150	
Reduced Concerts Income Target	150	
Cemetery Memorials Safety Compliance	60	
Targetted Health + Wellbeing Programmes [older people, mental health + disabilities]	150	
Utilities Costs – to be corporately assessed and allocated as part of inflation [unit cost not consumption]		
<b>Total</b>	<b>1,006</b>	<b>105</b>

## 9.4 Savings

The proposed efficiency saving is based upon the successful transfer of Sports and Leisure to an external operator in 2008/9. The saving would accrue from a 70:30 combination of tax savings and improved performance, and would further improve the service's Value for Money profile (Audit Commission). Preparation and implementation of the transfer will incur a one off cost which is reflected in the 'Investment Proposals' at 9.3 above.

The significant non cashable saving reflects continued growth in leisure centre usage at no additional revenue cost, thus reducing the net subsidy per user visit. The latter is measured through the National Benchmarking Service (NBS), and inclusion is proposed in the CPA from 2007, with Haringey currently in the lower quartile.

<b>Cashable</b>	<b>£000</b>
Existing/ previously agreed [more efficient asset management, burial price increase, allotments price increase, lease of Finsbury Park Track + Gym, Leisure Transfer]	140
Leisure Transfer [tax savings + improved performance – 70/30%]	404
<b>Total</b>	<b>544</b>
<b>Non cashable</b>	
Further reduced subsidy per user visits to leisure centres [increased use at no additional net cost]	175

## 10 Consultation

10.1 This is part of the consultation of the business and financial planning process.

## 11 Summary and conclusions

11.1 The conclusions will be for the committee to decide before agreeing a report back to Executive as part of the budget process.

## 12. Comments of the Head of Legal Services

12.1 To be completed.

## 13. Equalities implications

13.1 This is considered as part of the individual pre-business plan review documents.



## **14 Use of appendices**

14.1 Appendix 1 – The budget trail as reported to the Executive in July 2006 which sets out the overall position.

14.2 Appendix 2 – extracts from the pre-business plan review documents showing:

- Pre agreed cashable efficiency savings (PBPR section 5.3)
- New proposed cashable efficiency savings (PBPR section 13)
- New revenue investment proposals (PBPR section 12);
- New capital investment proposals (PBPR section 11).
- Pre agreed investments (memorandum item PBPR section 5.5);
- Non General Fund proposals (if appropriate).

14.3 Appendix 3 – summary budget analysis document (2006/07 to 2009/10)

14.4 Pre-business plan review documents (circulated separately).

London Borough Of Haringey  
 PBPR Capital Investment Bids 2007/08 - 2010/11  
 Executive Member For Environment And Conservation

Appendix 2

Form Number	Portfolio	Directorate	Business Unit	Capital Project Title	Corporate Resources Funding Bid 2007/08 - 2010/11	Total Capital cost					Revenue Growth PBPR Table 12 2007/08 - 2010/11	Corporate Resources as a Contribution of Capital Cost %
						2007-08 £,000	2008-09 £,000	2009-10 £,000	2010-11 £,000	Total £,000		
002	Exec Member: Env & Conserv	Environment	Recreation	Allotments Infrastructure Improvements	225	75	75	75	0	225		100%
003	Exec Member: Env & Conserv	Environment	Recreation	Belmont Recreation Ground Improvement Plan	50	471	0	0	0	471		11%
004	Exec Member: Env & Conserv	Environment	Recreation	Chestnuts Park Playground and Youth Improvement Project	120	460	0	0	0	460		26%
005	Exec Member: Env & Conserv	Environment	Recreation	Finbury Park Athletics Track	0	200	0	0	0	200		0%
006	Exec Member: Env & Conserv	Environment	Recreation	Markfield Park Redevelopment Project	425	1,144	940	410	0	2,494		17%
007	Exec Member: Env & Conserv	Environment	Recreation	Parks Improvement Programme (Open Space Renewal, Green Flag Parks)	1,500	500	500	500	0	1,500		100%
008	Exec Member: Env & Conserv	Environment	Recreation	Tree Planting Strategy	240	100	100	100	0	300		80%
027	Exec Member: Env & Conserv	Environment	Recreation	Sport & Leisure Investment Programme	0	442	0	0	392	834		0%
009	Exec Member: Env & Conserv	Environment	Streetscene	Recreation Total	2,560	3,392	1,615	1,085	392	6,484	0	
010	Exec Member: Env & Conserv	Environment	Streetscene	Automatic Public Conveniences (APCs)	425	375	250	0	0	625	52	68%
011	Exec Member: Env & Conserv	Environment	Streetscene	Borough Roads, Highways and Footway resurfacing/street furniture (linked to Borough Spending Plan	15,000	3,750	3,750	3,750	3,750	15,000		100%
012	Exec Member: Env & Conserv	Environment	Streetscene	Car park refurbishment – Bury Road	0	9,700	9,700	9,700	9,700	38,800		0%
013	Exec Member: Env & Conserv	Environment	Streetscene	Car park refurbishment – Bury Road	450	450	0	0	0	450		100%
014	Exec Member: Env & Conserv	Environment	Streetscene	Purchase and Installation of New CCTV Cameras	500	500	0	0	0	500	80	100%
016	Exec Member: Env & Conserv	Environment	Streetscene	Borough wide commingled recycling collections	1,790	1,640	50	50	50	1,790	430	100%
017	Exec Member: Env & Conserv	Environment	Streetscene	Parking Plan - Controlled Parking Zone and Civic IT upgrade	1,188	647	594	594	594	2,429		49%
018	Exec Member: Env & Conserv	Environment	Streetscene	Provision of food waste collection from estates	85	85	0	0	0	85	95	100%
019	Exec Member: Env & Conserv	Environment	Streetscene	Road Safety Programme	800	200	200	200	200	800		100%
020	Exec Member: Env & Conserv	Environment	Streetscene	Spine Road – C/F-ODPM	0	4,000	0	0	0	4,000		0%
021	Exec Member: Env & Conserv	Environment	Streetscene	Street Lighting Renewal/Safety Replacement Programme (IT Developments) Traffic Management Act 2004 Network Management Duty –	12,000	3,000	3,000	3,000	3,000	12,000		100%
					450	450	0	0	0	450	167	100%

London Borough Of Haringey  
 PBPR Capital Investment Bids 2007/08 - 2010/11  
 Executive Member For Environment And Conservation

Appendix 2

Form Number	Portfolio	Directorate	Business Unit	Capital Project Title	Corporate Resources Funding Bid 2007/08 - 2010/11	Total Capital cost					Revenue Growth PBPR Table 12 2007/08 - 2010/11	Corporate Resources as a Contribution of Capital Cost %
						2007-08 £'000	2008-09 £'000	2009-10 £'000	2010-11 £'000	Total £'000		
022	Exec Member: Env & Conserv	Environment	Streetscene	Borough-wide supply of wheeled bins for domestic refuse for residents requiring	270	90	90	90	0	270		100%
023	Exec Member: Env & Conserv	Environment	Streetscene	Upgrading depot Facilities at Ashley Road Depot	735	735	0	0	0	735		100%
028	Exec Member: Env & Conserv	Environment	Streetscene	Streetscene Section 106 Schemes	0	175	0	0	0	175		0%
			<b>Streetscene Total</b>		33,693	25,797	17,634	17,384	17,294	78,109	824	
			<b>Grand Total</b>		36,253	29,189	19,249	18,469	17,686	84,593	824	

PBPR Table	Saving / Growth	Portfolio	Directorate	Business Unit	Details of Efficiency/Proposed Investment/Proposed Efficiency Saving/ Investments	2007/08 over and above 2006/07 £'000	2008/09 over and above 2007/08 £'000	2009/10 over and above 2008/09 £'000	2010/11 over and above 2009/10 £'000	Cumulative	Dependencies/Impact
5.3	S	Exec Member: Env & Conserv	Environment	Recreation	Improved open space facilities management	20				20	More efficient approach to works procurement and better VFM. Development of Corporate Management of Property should enhance further.
5.3	S	Exec Member: Env & Conserv	Environment	Recreation	Cemetery burial price/income 20% over 3 yrs	25				25	Price increase implemented and income on target.
5.3	S	Exec Member: Env & Conserv	Environment	Recreation	Increased Allotment Premium charges.	15				15	Delayed pending establishment of infrastructure improvement programme.
5.3	S	Exec Member: Env & Conserv	Environment	Recreation	Lease Finsbury Park Track & Gym	20				20	Preparation work to be prioritised in second half of 2006/7.
5.3	S	Exec Member: Env & Conserv	Environment	Recreation	Haringey Leisure Trust		60			60	Preparation work to be prioritised in second half of 2006/7.
5.3	S	Exec Member: Env & Conserv	Environment	Recreation	Leisure Transfer		200			404	Successful Procurement
				<b>Recreation Total</b>		<b>80</b>	<b>260</b>	<b>100</b>	<b>104</b>	<b>544</b>	
5.3	S	Exec Member: Env & Conserv	Environment	Streetscene	Parking - Achieving these income improvements dependent on the proposed revenue and capital investment in service improvements and on agreement of proposed changes to staffing structure and conditions	267				267	400k of savings in 2006/07 associated with the Parking Business Plan will not be achieved due to delay in implementing CPZ schemes and permit charge increase report now to be approved later in the financial year. Original already agreed target for 2007/08 was 430k, but it is estimated 163k of this will also not be achieved. This sum is included in the new savings target in section 13.
5.3	S	Exec Member: Env & Conserv	Environment	Streetscene	Review of Parking Charges and number of pay & display bays.	75	225			300	Deliverable subject to parking charges review being agreed and timescales being met.
5.3	S	Exec Member: Env & Conserv	Environment	Streetscene	Highways reactive maint.	35				35	On target
5.3	S	Exec Member: Env & Conserv	Environment	Streetscene	Waste contract monitoring (2 staff)	50				50	Deliverable
5.3	S	Exec Member: Env & Conserv	Environment	Streetscene	Reduced waste disposal costs due to increase in recycling.	80	20			100	Deliverable
5.3	S	Exec Member: Env & Conserv	Environment	Streetscene	Waste Management efficiency savings		50			50	Deliverable
5.3	S	Exec Member: Env & Conserv	Environment	Streetscene	Civic Licences		30			30	Deliverable
5.3	S	Exec Member: Env & Conserv	Environment	Streetscene	Sick Absence Management	42				42	Deliverable
5.3	S	Exec Member: Env & Conserv	Environment	Streetscene	Other Streetscene efficiency savings	20	88			108	Deliverable
13	S	Exec Member: Env & Conserv	Environment	Streetscene	Improving and expanding all recycling collection services		30			50	Approved capital bid
13	S	Exec Member: Env & Conserv	Environment	Streetscene	Sick absence savings in Parking	30				60	Approved revenue bid for additional manager.
13	S	Exec Member: Env & Conserv	Environment	Streetscene	Waste management contract		520			500	Award of new contract.
				<b>Streetscene Total</b>		<b>599</b>	<b>963</b>	<b>0</b>	<b>550</b>	<b>2,112</b>	
				<b>S Total</b>		<b>679</b>	<b>1,223</b>	<b>100</b>	<b>654</b>	<b>2,656</b>	

Key:  
5.3 - Pre-Agreed Savings  
13 - New Proposed Savings  
12 - New Proposed Growth

PPPR Table	Saving/ Growth	Portfolio	Directorate	Business Unit	Details of Efficiency/Proposed Investment/Proposed Efficiency Saving/ Investments	2007/08 over and above 2006/07 £'000	2008/09 over and above 2007/08 £'000	2009/10 over and above 2008/09 £'000	2010/11 over and above 2009/10 £'000	Cumulative	Dependencies/Impact
12	G	Exec Member: Env & Conserv	Environment	Recreation	Repair & Maintenance	100				100	Link to Capital Programme + Better Harrogate/Better Places priorities. Increase use of open space.
12	G	Exec Member: Env & Conserv	Environment	Recreation	Targeted Adult Leisure and Physical Exercise Programmes	150				150	Improve health, and can be managed through existing partnership/commissioning structures.
12	G	Exec Member: Env & Conserv	Environment	Recreation	Leisure Transfer	150				150	Successful externalisation/negotiation.
12	G	Exec Member: Env & Conserv	Environment	Recreation	IT&S Upgrade/ Solutions	176				176	Full cost £211k, thus £35k from existing revenue budget.
12	G	Exec Member: Env & Conserv	Environment	Recreation	Groundwork core funding	70				70	Attracts £70k match from DCLG (per annum for 3-6 years).
12	G	Exec Member: Env & Conserv	Environment	Recreation	Enhance Parks Constabulary /Open Space staffing capacity	150				150	Link to wider Enforcement functions and roll out of Community Policing. Improve user visits per head of population from 43 per annum in 2005.
12	G	Exec Member: Env & Conserv	Environment	Recreation	Reduced concert income target	150				150	Finbury Park commercial income target not realistic. Compensatory savings will impact upon sustaining open space improvements.
12	G	Exec Member: Env & Conserv	Environment	Recreation	Memorial Safety	60				60	High risk on health and safety grounds plus adverse publicity/litigation implications of potential incident.
				<b>Recreation Total</b>		<b>1006</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,006</b>	
12	G	Exec Member: Env & Conserv	Environment	Streetscene	1 x Contract manager role (manage CCTV operation)	47				47	Labour Manifesto - our communities safer. This will enable the full benefits of the CCTV control room to be achieved.
12	G	Exec Member: Env & Conserv	Environment	Streetscene	Manager to deal with HR issues, particularly sick absence in parking.	47				47	This was a key recommendation in the Parking Efficiency Review. This will deliver additional savings as identified in table 13 as well as impacting on service delivery. Also links to the efficiency agenda.
12	G	Exec Member: Env & Conserv	Environment	Streetscene	Improving borough cleanliness	156	200			356	Will impact on BV199 which is a CPA target. To address classified land usages that not sufficiently covered in the current contract such as high density housing which will directly impact on Housing Services. ** Customer satisfaction. **Labour manifesto - Our Streets Bright and Clean.
12	G	Exec Member: Env & Conserv	Environment	Streetscene	Bringing recycling services in-house	80				80	Increased pension costs resulting from bringing recycling services in house. Other potential costs will be unknown until the service is brought in house in late September. Labour Manifesto - our environment greener.
12	G	Exec Member: Env & Conserv	Environment	Streetscene	Defra Funding withdrawal. This supports the White Goods Service.	0	150			150	This service is currently being funded by the Performance Reward Grant, which ends in March 2008. Funding is therefore required from 2008/09 onwards if the service is to continue. Failure to secure funding will mean that current white goods service could not be delivered. Labour Manifesto - Our Environment Greener.
12	G	Exec Member: Env & Conserv	Environment	Streetscene	Restoration of wheeled bin round	130				130	The Accord contract is due to end in December 2009, so costs for the final year of the contract are only for part year. Costs beyond the lifetime of the Accord contract are unknown. Labour Manifesto - our streets bright and clean.
12	G	Exec Member: Env & Conserv	Environment	Streetscene	Depot facilities day to day repairs / maintenance cost	40				40	Depot budget is not sufficient for the day to day running repairs of the depots due to age of buildings and fittings. There is currently no separate budget for Western road or Hornsey depot.

PBPR Table	Saving / Growth	Portfolio	Directorate	Business Unit	Details of Efficiency/Proposed Investment/Proposed Efficiency Saving/ Investments	2007/08 over and above 2006/07 £'000	2008/09 over and above 2007/08 £'000	2009/10 over and above 2008/09 £'000	2010/11 over and above 2009/10 £'000	Cumulative	Dependencies/Impact
12	G	Exec Member: Env & Conserv	Environment	Streetscene	Expansion of recycling collections (Waste Management)	200	230			430	This funding is dependant on approval of capital funding (see Section 11 above). This project will have a positive impact on recycling services, with all houses and blocks of flats receiving a commingled collection. Improved customer satisfaction. Labour Manifesto - our environment greener.
12	G	Exec Member: Env & Conserv	Environment	Streetscene	CCTV Purchase and installation of new camera (parking).			40	40	80	This funding is required to support the maintenance of the additional CCTV cameras. Linked to capital bid, please see 11.
12	G	Exec Member: Env & Conserv	Environment	Streetscene	Expansion of doorstep recycling collections in 2008/09 to all households on estates, from 6000 to 15000 properties. (Waste Management)		290	15		295	A doorstep and near-entry recycling collection is being rolled out for 6000 households on estates during 2006/7 and 2007/8. This funding will allow for this service to be expanded to all 15,000 households on estates borough wide. Linked to Capital bid, see section 11.
12	G	Exec Member: Env & Conserv	Environment	Streetscene	Provision of food waste collection from 3000 properties on estates in 2007/08 as part of the agreed pilot scheme for collecting dry recyclables commencing this year. (waste management).		95			95	A bid is made to WRAP (Waste Resources Action Programme) which if successful will contribute to the costs of this project. Linked to capital bid, please see 11. Will support the Labour Manifesto and the delivery of CPA targets. Improved Customer satisfaction. Labour Manifesto - our environment greener.
12	G	Exec Member: Env & Conserv	Environment	Streetscene	Public Conveniences Maintenance cost for Apc's Is £13k per year per Apc	26	26			52	Currently pay £84k per year for cleaning of public conveniences. This should be reduced each year as new APC's are put in. An agreement would have to be reached with DSO cleaning to see if they would run the service at a reduced cost over the 3 years as new APCs are put in.
12	G	Exec Member: Env & Conserv	Environment	Streetscene	IT Project developments from across the services.	167				167	This supports a number of service developments. In particular will support increase demands on parking services and will enable the network management team to manage the traffic management duty on behalf of the council. Intervention by the Secretary of State is a killer KPI and also has a potential penalty cost of 250k.
<b>G Total</b>						<b>988</b>	<b>886</b>	<b>55</b>	<b>40</b>	<b>1,969</b>	
<b>Streetscene Total</b>						<b>1994</b>	<b>886</b>	<b>55</b>	<b>40</b>	<b>2,975</b>	

Key:  
 5.3 - Pre-Agreed Savings  
 13 - New Proposed Savings  
 12 - New Proposed Growth

Portfolios	Directorate	Business Unit	Details of Pre-Agreed Investment	2006/07 over and above 2005/06 £'000	2007/08 over and above 2006/07 £'000	2008/09 over and above 2007/08 £'000	Total 07/08-08/09	Dependencies/Impact
Exec Member: Env & Conserv	Environment	Streetscene	Recycling - roll out of green and organic waste. (2006/07 bid makes up for shortfall in external funding)	600				0 Roll out implemented and diverting waste from landfill and improving environment. Current monthly performance is 20% which is below the target of 22%, hoping to achieve the target by year end. Resident satisfaction performance for recycling is at risk.
Exec Member: Env & Conserv	Environment	Streetscene	Parking - additional staff on parking fine recovery	54				0 currently, recovery rate is 61%
Exec Member: Env & Conserv	Environment	Streetscene	Parking - additional parking attendants	63				0 have been employed
Exec Member: Env & Conserv	Environment	Streetscene	Parking - mobile CCTV enforcement staff	15				0 have been employed
Exec Member: Env & Conserv	Environment	Streetscene	Accord - increased contract costs for increasing number of properties and pension liability.	305				0 agreed at budget monitoring to pay associated cost.
Exec Member: Env & Conserv								
<b>Total</b>				<b>1037</b>	<b>0</b>	<b>0</b>	<b>0</b>	

<b>Gross Budget Trail</b>	<b>2007/08 £'000</b>	<b>2008/09 £'000</b>	<b>2009/10 £'000</b>	<b>2010/11 £'000</b>
<b>Budget brought forward</b>	<b>366,511</b>	<b>382,819</b>	<b>399,533</b>	<b>416,195</b>
<u>Changes and variations</u>				
Inflation	8,000	8,420	8,840	9,260
Agreed in previous years budget process	8,752	2,547		
Changes and variations in this report:				
- capital financing costs	750	800	1,037	1,078
- pension fund			1,060	1,070
- waste disposal			500	500
- contingency	3,000			
- Alexandra Palace	(1,000)		(6,952)	
<u>Savings</u>				
2005/06 process				
- identified savings	(2,892)			
2006/07 process				
- changes to existing savings	(470)			
- identified savings	(1,738)	(3,123)		
	(5,100)	(3,123)	0	0
<u>Investments</u>				
2005/06 process	(325)			
2006/07 process (see appendix b)	(3,912)	(75)		
	(4,237)	(75)	0	0
<u>Dedicated schools grant (DSG)</u>				
Passporting of DSG	11,732	10,787	11,531	12,326
<u>Balances</u>				
Contribution to / (from) balances 2005/06 process	360	(642)		
Contribution to / (from) balances 2006/07 process	(337)			
<b>Gross Council budget requirement</b>	<b>388,431</b>	<b>401,533</b>	<b>415,549</b>	<b>440,429</b>
Less dedicated schools grant (specific grant)	(156,327)	(167,114)	(178,644)	(190,971)
<b>Net Council budget requirement</b>	<b>232,104</b>	<b>234,419</b>	<b>236,905</b>	<b>249,458</b>
<b>Funding</b>				
Council tax (see below)	93,984	96,333	98,743	101,211
Government support - formula grant and NNDR	132,508	136,086	138,808	141,583
	<b>226,492</b>	<b>232,419</b>	<b>237,551</b>	<b>242,794</b>
<b>Resource shortfall/(excess)</b>	<b>5,612</b>	<b>2,000</b>	<b>(646)</b>	<b>6,664</b>
<b>Council tax</b>	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
Council tax (LBH)	1,122.35	1,150.40	1,179.17	1,208.65
Council tax base (after provision for non-recovery)	83,739	83,739	83,739	83,739
<b>Precept</b>	<b>93,984,467</b>	<b>96,333,346</b>	<b>98,742,517</b>	<b>101,211,142</b>
Rate of council tax increase (Haringey element)	2.5%	2.5%	2.5%	2.5%
GLA rate of council tax increase	n/a	n/a	n/a	n/a
Combined council tax increase	n/a	n/a	n/a	n/a
£ per week increase (Haringey element)	£0.53	£0.54	£0.55	£0.57



	Councillor	Corporate Resources Funding Bid 2007/08 - 2010/11	Total Capital cost					Revenue Growth PBPR Table 12C 2007/08 - 2010/11
			2007-08 £'000	2008-09 £'000	2009-10 £'000	2010-11 £'000	Total £'000	
Leader of the Council	George Meehan							
Executive Member for Children & Young People	Liz Santry	0	26,167	10,189	2,411	700	39,467	0
Executive Member for Community Involvement	Lorna Rieth	8,300	7,781	1,392	1,267	330	10,770	0
Executive Member for Crime and Community Safety	Nilgun Canver	405	1,705	0	0	0	1,705	120
Executive Member for Enterprise and Regeneration	Kaushika Amin	150	2,281	0	0	0	2,281	60
Executive Member for Environment & Conservation	Brian Haley	36,253	29,189	19,249	18,469	17,686	84,593	824
Executive Member for Finance	Toni Mallett	8,930	4,480	2,550	1,400	500	8,930	150
Executive Member for Health & Social Services	Bob Harris	9,842	3,362	2,895	2,875	2,875	12,007	0
Executive Member for Housing	Isidoros Diakides	2,154	2,154	0	0	0	2,154	50
Executive Member for Organisational Development & Performance	Dhiren Basu	12,900	3,000	3,900	3,000	3,000	12,900	0
<b>Grand Total £000</b>		<b>78,934</b>	<b>80,119</b>	<b>40,175</b>	<b>29,422</b>	<b>25,091</b>	<b>174,807</b>	<b>1,204</b>

Consolidated Savings & Growth - Annual breakdown by Executive Portfolio - Appendix 3												
Executive Portfolios	Councillor	2007/08		2008/09		2009/10		2010/11		Cumulative		
		Savings	Growth	Savings	Growth	Savings	Growth	Savings	Growth	Savings	Growth	
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Leader of the Council	George Meehan	76	281	60	-	-	-	100	-	235	281	
Executive Member for Children & Young People	Liz Santry	2,433	375	1,459	-	-	-	1,458	-80	5,350	295	
Executive Member for Community Involvement	Lorna Rieth	677	40	544	-	167	-	179	-	1,567	40	
Executive Member for Crime and Community Safety	Nilgün Canver	130	680	262	-	10	-	115	-	517	680	
Executive Member for Enterprise and Regeneration	Kaushika Amin	214	510	91	-	50	-	55	-	410	510	
Executive Member for Environment & Conservation	Brian Haley	679	1,994	1,223	886	100	55	654	40	2,656	2,975	
Executive Member for Finance	Toni Mallett	798	610	525	-262	362	-20	205	5	1,890	333	
Executive Member for Health & Social Services	Bob Harris	845	1,811	1,050	187	1,775	-	650	-	4,320	1,998	
Executive Member for Housing	Isidoros Diakides	348	1,156	90	324	110	348	215	27	763	1,855	
Executive Member for Organisational Development & Performance	Dhiren Basu	358	217	236	-	244	-	293	-	1,131	217	
<b>TOTAL</b>		<b>6,558</b>	<b>7,674</b>	<b>5,540</b>	<b>1,135</b>	<b>2,818</b>	<b>383</b>	<b>3,924</b>	<b>-8</b>	<b>18,839</b>	<b>9,184</b>	